

#### EMPLOYEE PERFORMANCE REVIEW AND IMPROVEMENT PLAN

Current Year Review for 2015/16 and Planned Goals for Next Year 2016/17

#### **OBJECTIVES:**

The Employee Performance Review and Improvement Plan is designed to assess an employee's performance in his or her present position. It will become a part of the employee's permanent personnel file. Proper use of this tool will provide a learning experience for recognizing strengths and weaknesses of the employee, encourage personal growth and development, set realistic objectives which the employee can achieve during the subsequent twelve month period of time, and strengthen lines of communication in the institution.

#### **INSTRUCTIONS:**

- 1. Working together, the employee and supervisor should review employee's current job description to see that it accurately describes the job responsibilities. Make revisions where necessary and submit those changes to HR.
- 2. The employee and the supervisor will each complete, separately, the current year Performance Review and suggested Performance Goals for next year (see next page).
- 3. Employee and supervisor meet to discuss the completed forms current year performance and goals for the next year.
- 4. Employee and supervisor reach a consensus on the goals for next year.
- 5. Adding additional comments if desired, employee and supervisor sign and date the Consensus form.
- 6. Forward a copy of the review to the appropriate VP (if necessary) and to HR for inclusion in the employee's personnel file.
- 7. Schedule a date for next year's annual performance review.\*

\* In some cases, a performance review might be scheduled sooner than one year hence, to look at overall performance or at specific performance goals.

### **HCC Shared Performance Expectations**

**B** - **Be competent at your work** - Know your area of work or study and consistently perform to expectations and use constructive feedback to improve.

*C* - *Communicate effectively* - Create a message – in written, oral, or visual form – that is clearly understood by the intended audience.

*R* - *Respect others* - Show respect for other people and be open to perspectives different than your own; treat people with empathy and kindness.

*T* - *Think critically* - Apply critical thinking methods to relevant issues and problems – examine assumptions, gather relevant and reliable data and information, make conclusions based on evidence.

**A** - **Act responsibly** - Within your role or roles at HCC, meet your commitments and be accountable for your own professional behavior and performance.

*W* - *Work effectively in teams* - Contribute productively - as a leader or a member - as part of a team that may have members who are different than you in some significant way.

Job Description Item	Relevant SPE(s)	Exceeded	Met	Did not meet	Comments
EXAMPLE Assist students in finding resources.	B, C	x			The comments on the feedback forms indicate high student satisfaction with my assistance.
EXAMPLE Mediate conflicts among students in the dorms.	B, C, D		X		I am effective most of the time in this area but would like to develop my skills further.

#### **EMPLOYEE FORM** -- Table 1-E. Job Description Review for Current Year 2015/16 (See examples in shaded rows.)

Job Description Item	Relevant SPE(s)	Exceeded	Met	Did not meet	Comments
EXAMPLE Assist students in finding resources.	B, C	X			Feedback forms indicated high student satisfaction with the level of assistance provided by this employee
EXAMPLE Mediate conflicts among students in the dorms.	B, C, D		x		Employee would benefit from additional training.

#### SUPERVISOR FORM -- Table 1-S. Job Description Review for Current Year 2015/16 (See examples in shaded rows.)

## EMPLOYEE FORM -- Table 2-E. Improvement Plan for Next Year 2016/17

<b>Goal</b> What do you want to accomplish?	Benefit of Goal Who will benefit from what you want to accomplish?	Alignment How does your goal align with the College CLO's?	Plan of Action How are you going to accomplish this goal?	Measurement How will you know that you have accomplished it?	<b>Timeline</b> When will major pieces of the Plan of Action take place?	Analysis of Results What is the evidence that your actions were effective and how did or will you use them for improvement?

## SUPERVISOR FORM -- Table 2-S. Improvement Plan for Next Year 2016/17

<b>Goal</b> What do you want to accomplish?	Benefit of Goal Who will benefit from what you want to accomplish?	Alignment How does your goal align with the College CLO's?	Plan of Action How are you going to accomplish this goal?	Measurement How will you know that you have accomplished it?	<b>Timeline</b> When will major pieces of the Plan of Action take place?	Analysis of Results What is the evidence that your actions were effective and how did or will you use them for improvement?

# CONSENSUS FORM -- Table 2-C. Improvement Plan for Next Year 2016/17

<b>Goal</b> What do you want to accomplish?	Benefit of Goal Who will benefit from what you want to accomplish?	<b>Alignment</b> How does your goal align with the College CLO's?	Plan of Action How are you going to accomplish this goal?	<b>Measurement</b> How will you know that you have accomplished it?	<b>Timeline</b> When will major pieces of the Plan of Action take place?	<b>Analysis of Results</b> What is the evidence that your actions were effective and how did or will you use them for improvement?

Consensus Form Page 2

<b>Employee Nan</b>	e:

Supervisor Name:\_\_\_\_\_

We, employee and supervisor, have discussed the above goals and agree that they will be, along with the job description, the basis for the review of work in the current year.

Additional supervisor comments (optional):

Additional employee comments (optional):

Employee Signature

Supervisor Signature

Date

Date